

# CORPORATE PRESENTATION

August, 2017







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## AGENDA

- 1. SAAM at a glance.
- 2. Trajectory of over 55 years.
- 3. Our Business Divisions.
- 4. Appendices.





# 1. SAAM AT A GLANCE (1)

## Highlights

- SAAM provides port and offshore towage services, port terminal and logistics services
- · Present in more than 70 ports and in 13 countries in the Americas
- Quoted on the Santiago Stock Exchange, with a trajectory of 55 years and a Market Cap of USD1.000 million<sup>(2)</sup>
- Controlled by Quiñenco with 52,2% ownership

## **Business Units**



- Major tugboat operator in the Americas
- Present in 10 countries



• Operates in 6 countries through 11 port terminals



Warehousing, Transport and Airlines & Shipping Services







## 1. SAAM AT A GLANCE (1)





## 1. SUPPORTED BY ONE OF THE MAJOR ECONOMIC GROUPS IN THE COUNTRY

#### **Ownership Structure**



### **Board of Directors**

Name	Post	Profession
Oscar Hasbún	Chairman	Commercial Engineer
Jean-Paul Luksic	Vice- Chairman	Economist
Francisco Pérez-Mackenna	Director	Commercial Engineer
Mario Da-Bove	Director	Commercial Engineer
Diego Bacigalupo	Director	Industrial Engineer
Francisco Gutiérrez	Director	Civil Engineer
Jorge Gutiérrez	Director	Business Administration

### Quiñenco's main companies

MC <sup>(2)</sup> :	MC <sup>)</sup> :	MC <sup>(2)</sup> :	MC <sup>(2)</sup> :	MC <sup>(2)</sup> :	Equity <sup>(3)</sup> :
MUS\$ 4,900	MUS\$ 2,400	MUS\$ 1,000	MUS\$ 12,500	MUS\$ 1,200	MUS\$ 860
Un mande de tabares	<b>M</b> exans	<b>#</b> 1%S88M	Banco de Chile	<b>CSAV</b>	ENEX
Ownership:	Ownership:	Ownership:	Ownership:	Ownership:	Ownership:
60%	29%	52%	51%	56%	100%

(1) Market Capitalization as of May 31, 2017.

(2) Corresponds to Invexans' and to Techpack 's stake in Nexans as of March 31, 2017. Quiñenco's stake in Invexans and Techpack was was 98.7% and 100% respectively, as of March 31, 2017. Invexans' market cap as of May 31, 2017, was US\$280 million.

(3) CSAV had a 31.35% stake in Hapag-Lloyd as of March 31, 2017.

(4) Book value as of March 31, 2017.

#### Management

#### Average of 15 years experience in the industry

CEO Macario Valdés	CFO Roberto Larraín	Development Manager Hernán Gómez
Commercial Engineer	Civil Engineer	Civil Engineer
Towage Division Manager Felpe Rioja	Port Terminals Manager Yurik Díaz	Logistics Manager Alfredo Núnez
Commercial Engineer	Commercial Engineer	Business Administration





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## 2.TRAJECTORY OF OVER 55 YEARS PROVIDING SERVICES TO FOREIGN TRADE



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## 2.TRAJECTORY OF OVER 55 YEARS PROVIDING SERVICES TO FOREIGN TRADE

Spin off from CSA Creation of SM SA		Canada, Mexico, Brazil and Panama: Start <i>joint venture</i> SMIT Boskalis Chile: Extension of ATI conce		Chile: SVTI and STI infrastructure extensions 2013-2017 Fleet renovation plan completed Incorporation to Dow Jones Sustainability Index (DJSI)
Hinternal Contraction	2013		2015	2017
2012		2014		2016
	Incorporation to IPSA Chile: Extension of ITI STI port concessions	and	USA: Contract renewal FIT concession México: Renewal of tugboats concession	of Costa Rica: Acquisition of 51% of Puerto Caldera Ecuador: Expanded infrastructure in TPG Peru: Sale of Tramarsa group stake Chile: Acquisition of 15% of ITI
		·· · · · · · · · · · ·		First bond issuance in local market







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## 3. TOWAGE DIVISION: LEADERSHIP WITH THE MOST COMPREHENSIVE COVERAGE ACROSS THE AMERICAS



SST Canada



1

5



SST Mexico

Costa Rica

Panamá

Chile



2

3

7

11



Uruguay



10



Guatemala

Ecuador





Honduras



Brazil







## 3. LEADER IN TUGBOATS AND TOWAGE WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

## Highlights

- Major operator in the Americas and fourth at world level
- Present in 11 countries in over 70 ports in the Americas
- Modern fleet of 161 tugboats, 73% azimuthal(1)
- Potential to transfer assets to new markets
- Alliances with:



Global leader in dredging and maritime expertise, through
 SMIT it operates tugboats in more tan 35 countries

### **Tugboats by country**





Considers maneuvers at 100% of consolidated companies and affiliates at proportional value. without Tramarsa As
of July, 2014, started joint venture with SMIT

#### 3. In number of tugboats

## Number of maneuvers carried out<sup>(2)</sup>



## **3. PORT TERMINALS: 11 PORT TERMINALS** INCLUDING SAN ANTONIO TERMINAL INTERNACIONAL - THE LEADING PORT OF CHILE



Florida International

Terminal,

USA

(70%)

Terminal

Puerto Arica S.A.

(15%)

# **3.** ONE OF THE MAJOR PORT OPERATORS IN SOUTH AMERICA, WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

### Highlights

- Operates in 11 port terminals in 6 countries
- 4th major port operator in South America
- State of the art infrastructure and equipment
- Long-term concessions, 15 years average duration.
- Alliance with :



One of the major port operators in the U.S.A.

### Port terminals by country





**Extensive portfolio of concessions** 

Concessions	Port	Expires on:	Extension option
	STI (San Antonio)	2024	+5 years
	SVTI (Talcahuano)	2029	
Chile	TPA (Arica)	2034	
Chile	ATI (Antofagasta)	2033	
	ITI (Iquique)	2030	
	Corral (Valdivia)(3)	Private	
Costa Rica	Puerto Caldera	2026	+5/30 years
Ecuador	TPG (Guayaquil)	2056	
U.S.A.	FIT (Florida)	2025	+5+5 years
Mexico	TMAZ (Mazatlán)	2032	+12 years
Colombia	Buenavista (Cartagena)(3)	Private	

#### Source: SM SAAM

1. Figures consider SM SAAM's consolidated companies and affiliates at their proportional value without Tramarsa

2. Compound annual growth Rate

3. Corral and Buenavista ports are owned by the Company

# 

## NEW PORT: PUERTO CALDERA SAAM ACQUIRED 51% STAKE OF THE SECOND MAJOR PORT IN COSTA RICA



Caldera is located in a strategic location in Costa Rica, given its proximity and good connectivity with the city of San Jose.

## CALDERA PORT HIGHLIGHTS

- Second major port in Costa Rica
- Strategic location (79,5 km from San José)
- Local partners
- Multipurpose Terminal (48% container; 43% bulk; 9% Break Bulk)
- Concession until 2026 (+5/30 years extension option)
- 24 hectares of support area
- 2016 Revenues: US\$55.0 million
- 2016 Tons transferred: 5.5 million







# TERMINAL PORTUARIO GUAYAQUIL: EXPANDED INFRASTRUCTURE





ltem	TPG	TPG + Expanded Infrastructure
Dock	1,181 feet	1,574 feet
STS cranes	2	4
RTG cranes	3	8
Support areas	42.9 ac	54.2 ac
Terminal	Container	Multipurpose
LT lease	2056	2056
Capex (2016-2017)		ThUS\$60,000
Personnel	474	639
	TPG without expansion	42.9 ac
$\bigcirc$	Trinipuerto	11.3 ac
$\bigcirc$	Dock extension	393.7 feet



## **3. LOGISTICS;** MOVING TO A NEW BUSINESS STRATEGY

## Highlights

- Strategy focused on providing supply chain services (warehousing, transport, and shipping services)
- Middle- and long-term relationships with clients
- Potential release of expendable property assets
- Alliance with :
  - American Airlines 🔪
- One of the major Airlines in U.S.A.

### Presence of SM SAAM logistics services in America



Chile Uruguay



Colombia

Ecuador

## Supply chain











Importers and exporters

Transport Services

Distribution Center

Local or widespread Clients Distribution

("capilar")

## Provision of services to a large portfolio of industries





## SUSTAINABILITY TRANSPARENCY AND COMMITMENT

## Dow Jones Sustainability Indices

Our inspiration is to create value for the company and society One of our priorities is to build To contribute to a thriving and strengthened society is a relationships of mutual cooperation with our workers constant challenge # saam. sustainability Care for the environment and Safety comes first and it's a preventing negative impacts is an value in which compromise integral part of our business is not an option Our responsibility is to search for Our actions are guided excellence in order to surpass our by our entrepreneurial stakeholder groups' expectations values and ethics

#### Sustainability priorities:

Labor relations

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- Environmental impacts
- Relationship and dialogue with sorroundings
- Ethics and transparency
- Politics and processes were implemented to incorporate sustainability issues to companies' management
- SAAM was selected to form part of the listing of 21 companies of DJSI Chile 2016 (the only one in the Transport and Infrastructure area)

First sustainability report s from the 2016 exercise will be release this first semester of 2017





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## **3. PORT TERMINALS: 11 PORT TERMINALS** INCLUDING SAN ANTONIO TERMINAL INTERNACIONAL - THE LEADING PORT OF CHILE



Florida International

Terminal,

USA

(70%)

Terminal

Puerto Arica S.A.

(15%)



## TERMINAL PUERTO DE ARICA - TPA

This port serves the manufacturing and trade industries of Bolivia, Peru and northern Chile. It is the natural option for Bolivia's foreign trade, which accounts for 85% of the cargo transferred by the terminal.

#### Transferred ( (ths)

	<u>2016</u>	<u>2015</u>
TEU	226	229
Tones	3,089	3,068
Terminal Data		
Number of doc	ks	5
Total dock leng	ht	3,707 f
Maximum draf	t	41.01 f
Area		61.53 ac
MHC		4
End of concess	ion	2034
Extension Option	on	Extended
Shareholders		

#### Inv. Neltume Ltda. 35% Emp. Navieras S.A. 25% Ransa Comercial 20% SAAM Puertos S.A. 15% Inv. y Constr. Belfi Ltda.

5%



# IQUIQUE TERMINAL INTERNACIONAL - ITI

This port serves the mining and trade industries in the region.

It is a strategic port for Bolivia's trade, with an office in the neighboring country in order to facilitate cargo management.

100%

#### Transferred ( (ths)

	<u>2016</u>	<u>2015</u>	
TEU	271	228	
Tones	2,205	2,205	
Terminal D	ata		
Number of	docks	2	
Total dock lenght		2,047 f	
Maximum draft		36.1 f	
Area		33,36 ac	
MHC		4	
End of cond	cession	2030	
Extension C	Option	Extended	
ch l . l . l			

#### Shareholders

SAAM Puertos S.A.



# ANTOFAGASTA TERMINAL INTERNACIONAL - ATI

This port serves the mining industry, exporting production and importing equipment and supplies for mining production processes.

The port has a major logistics advantage in that it is the closest port to mining companies in the region.

> **35%** 35% 30%

#### Transferred ( (ths)

	<u>2016</u>	2015
TEU	89	72
Tones	2,704	2,272
Termina	al Data	
Number	r of docks	3
Total dock length		1,886 f
Maximum draft		39.37 f
Area		38,79 ac
мнс		5
End of Concession		2033
Extension Option		Extended

SAAM Puertos S.A.	
Emp. Navieras S.A.	
Punta de Rieles Ltda.	



# SAN ANTONIO TERMINAL INTERNACIONAL - STI

This is the main port in Chile and it is positioned as one of the largest ports in South America. The port serves Chile's central zone and regions of Argentina, such as Mendoza.

STI's privileged location benefits directly all importers and exporters, is the closest port to all the main consumption networks of Chile. Only 110 km from Santiago, it's also connected to many productive centers of the south of Chile

#### Transferred ( (ths)

	<u>201</u>	<u>6 2015</u>	
TEU	1,20	7 1,167	
Tones	12,90	2 12,909	
Terminal D	ata		
Number of	docks	3	
Total dock	length	2,624 f + 426 feet un	der constructio
Maximum	draft	44,29 f	
Area		75,37 ac	
Cranes (STS	5)	8	
End of Con	cession	2024	
Option of e	extension	+5 years	
Shareholde	ers		
SAAM Puer	tos S.A.	50%	
SSA Marine		50%	



# SAN VICENTE TERMINAL INTERNACIONAL - SVTI

A port serving the forestry, fishing and agriculture industries in Chile's 7th, 8th and 9th Regions.

The main cargo transferred at this terminal is containerized forestry products, fishing industry materials and cargo related to the agroindustrial sector. Bulk wood chips also account for a substantial percentage of shipments.

#### Transferred ( (ths)

	<u>2016</u>	<u>2015</u>	
TEU	488	456	
Tons	5,971	5,515	
Terminal Dat	ta		
Number of d	ocks	3	
Total dock lenght		3,556 f	
Maximum draft		151,7 f	
Área		101 ac	
МНС		9	
End of concession		2029	
Option of ext	tension	Extended	

SAAM Puertos S.A.	50%
SSA Marine	50%





## PORTUARIA CORRAL



This port serves the forestry industry in Chile's 10th and 14th Regions.

The main cargo transferred is wood chips, which are mostly shipped to Asian countries such as Japan.

ansferred ( (ths)		
	<u>2016</u>	<u>2015</u>

	2010	2013
nes	980	623

#### Terminal Data Number of docks Total dock length Maximum draft

## 479 f 40.02 f 18.28 ac Own

AAM Puertos S.A.	50%
nv. Portuarias Ltda.	50%



# FLORIDA INTERNATIONAL TERMINAL - FIT



A foreign trade terminal in the State of Florida, which is qualified by its users as the Florida's boutique terminal.

FIT operates in an area measuring 16.6 hectares in the southern zone of Port Everglades.

#### Transferred ( (ths)

	<u>2016</u>	2015
TEU	202	179
Tones	1,200	1,090
Terminal Dat	a	
Number of d	ocks	4
Total dock lenght		4,600 f
Maximum dr	aft	42 f
Area		41.2 ac
Cranes STS*		7
End of Concession		2025
Option of extension		+5 /+5 years
*public		

SAAM Florida	70%
AGUNSA Miami	30%



# TERMINAL MARÍTIMA MAZATLÁN - TMAZ





## **PUERTO BUENAVISTA**



This port specializes in bulk transport, specifically fertilizer products.

The terminal is located in the industrial zone of Mamonal, Cartagena de Indias, Colombia.

The port started operations in late 2013.

#### Transferred ((ths)

	<u>2016</u>	<u>2015</u>
Tones	288	296
Terminal Dat	ta	
Number of d	ocks	1
Total dock lenght		692 f
Maximum draft		36,1 f
Area		15,3 ac
End of Concession		2017
Option of Ext	ension	+20 years

SAAM Puertos S.A.	33,3%
Yara S.A.	33,3%
Compas S.A.	33,3%



# TERMINAL PORTUARIO GUAYAQUIL - TPG



A foreign trade terminal in Ecuador specializing in the local fruit industry. Banana exports account for a large percentage of its business.

The terminal specializes in the transfer of containerized cargo.

Transferre	d ((ths)	
1 APR	2016	2015
TEU	204	303
Tones	1.596	2.275
Terminal D		2
Number of docks		2 1,574 f
Total dock lenght		
Maximum draft		39,4 f
Area		54,2 ac
мнс		8
Cranes STS		4
End of Concession		2056
Shareholde	ers	
SAAM Puer	tos S.A.	100%



# PUERTO CALDERA- SPC SPGC



In 2016, Puerto Caldera transferred more than 5.5 million tons. The main loads were containers (268 thousand TEUs in 2016) and bulk load, such as cereals, fertilizers, raw materials and flours.

The port is located in a strategic location in Costa Rica, given its proximity and good connectivity with the city of San José. Transferred ( (ths)

	<u>2016</u>
TEU	267
Tones	5.531
Terminal Data	
Number of docks	4
Total dock lenght	2,625 f
Maximum draft	39.37 f
Area	66,7 ac
МНС	3
End of Concession	2026
Shareholders	
SAAM Puertos S.A.	51%
Corporación R&S S.A.	21%
Logística de Granos S.A.	19%
M&H Inversiones SAS	9%