

# CORPORATE PRESENTATION

April, 2017









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# **AGENDA**

- 1. INTRODUCTION TO SM SAAM
- 2. ATTRACTIVE INVESTMENT FUNDAMENTALS
- 3. APPENDICES

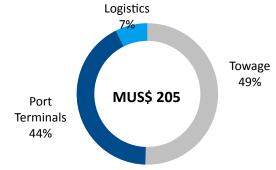


# SAAM AT A GLANCE (1)

#### **Highlights**

- SM SAAM, through its main asset –SAAM-, provides harbour and offshore tugboat services, port terminals and logistics
- It operates in more than 80 ports and 15 countries in the Americas
- Quoted on the Santiago Stock Exchange, with a 55-year trajectory and a market capitalization of USD967 million<sup>(2)</sup>
- Controlled by Quiñenco with 52.2% ownership

#### **Business diversification EBITDA 2016**



#### **Business units**



- Harbour Towage, offshore services and special services
- Major tugboat operator in America
- Present in 11 countries

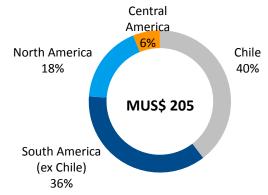


- Cargo transfer services in 7 countries through 12 port terminals (3)
- 4<sup>th</sup> major port operator in South America



- Supply chain and transport services
- Services to Airlines in the main airports in Chile, Colombia and Ecuador

#### **Geographic diversification of EBITDA 2016**

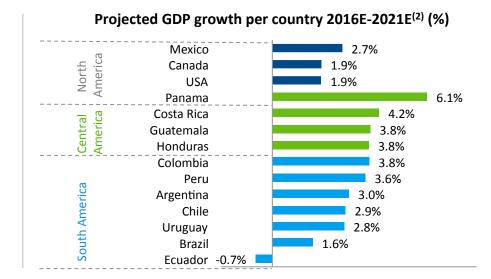


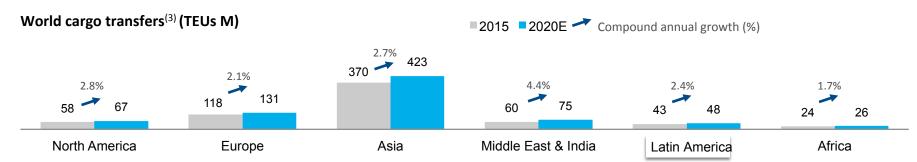


# ■ OUR BUSINESS GROWS WITH FOREIGN TRADE

#### **Highlights**

- Projected annual growth for TEU traffic in America for the period between 2015 and 2020 is between 2% and 3% (Source: Drewry 2016)
- Eighty per cent of world cargo volume in 2015 was tranferred by sea (95% in Chile)
- SM SAAM operates in the ten most competitive Latin American economies(1)





Source: Drewry 2016

Considers projected GDP at constant prices, Source: International Monetary Fund





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ATTRACTIVE INVESTMENT FUNDAMENTALS

**Diversified Company both in geographic terms and business** units

Leader in tugboats and port terminals, with world class assets, state of the art infraestructure and sound strategic alliances

Sound financial position, stable returns and cash generation

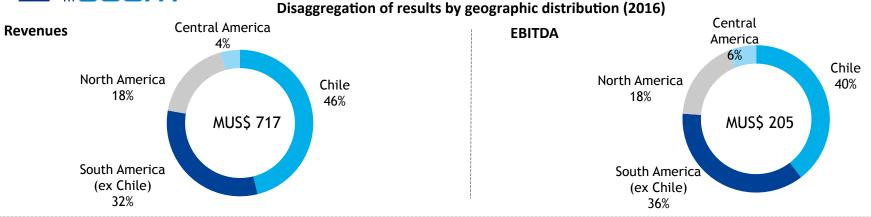
High value assets portfolio

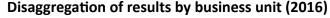
Supported by one of the major economic groups in the country

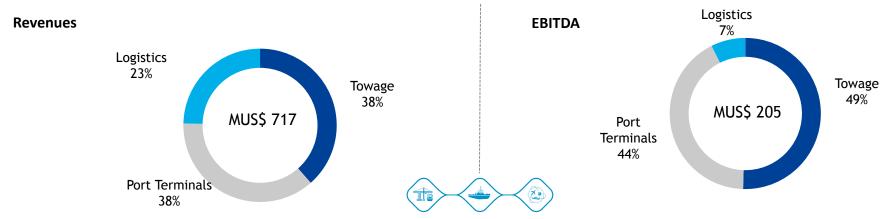




## DIVERSIFIED COMPANY IN GEOGRAPHIC TERMS AND BUSINESS UNITS(1)









# **TOWAGE DIVISION:**

#### LEADERSHIP WITH THE MOST COMPREHENSIVE COVERAGE ACROSS THE AMERICAS







### LEADER IN TUGBOATS AND TOWAGE

#### WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

#### **Highlights**

- Major operator in the Americas and fourth at world level
- Present in 11 countries in over 70 ports in the Americas
- Modern fleet of 179 tugboats, 73% azimuthal(1)
- Potential to transfer assets to new markets
- Alliances with:



 Global leader in dredging and maritime expertise, through SMIT it operates tugboats in more tan 35 countries

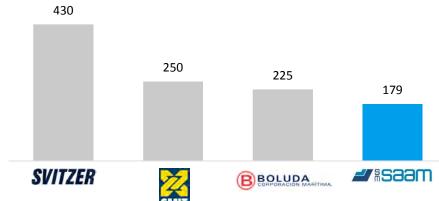
#### **Tugboats by country**

		0	. , ,			
(*)	Canada	22	-	Ecuador	7	
	Mexico	23		Brazil	48+2	
(4)	Guatemala	2		Peru (4)	18	
	Honduras	2		Uruguay	13	
	Costa Rica	3		Chile	25	
	Panama	14				

#### Azimuthal: State-of-the-art tugboats with screw propellers that can spin round up to 360º

Peru in selling process

# Number of maneuvers carried out<sup>(2)</sup> 85,453 94,954 92,871 2014 2015 2016 Consolidated Affiliates Fourth major tugboat operator at world level(3)



Considers maneuvers at 100% of consolidated companies and affiliates at proportional value. As of July, 2014, started
initiating the started started in the started started in the started started.

<sup>3.</sup> In number of tugboats



# PORT TERMINALS: 12 PORT TERMINALS

#### INCLUDING SAN ANTONIO TERMINAL INTERNACIONAL - THE LEADING PORT OF CHILE

#### Chilean Terminals SAAM's ownership



Terminal Puerto Arica S.A. (15%)



Iquique Terminal Internacional S.A. (85%)



**Antofagasta Terminal** Internacional S.A. (35%)



San Antonio Terminal Internacional S.A. (50%)



San Vicente Terminal Internacional S.A. (50%)



Portuaria Corral S.A.

(50%)

#### Foreign Terminals SAAM's ownership



Florida International Terminal, USA (70%)



**Terminal Marítimo** Mazatlán, México (100%)



**Terminal Portuario** de Guayaquil, Ecuador (100%)



Puerto Buenavista S.A. Colombia (33%)



**Terminal** Internacional del Sur S.A. Perú (35%)(1)



Puerto de Caldera SPC / SPGC (51%)

Region	Tons Transferred (1)	%	
Chilean Terminals	27.928 mm	63.4%	
Foreign Terminals	16.107 mm	36.6%	
Total	44.036 mm <sup>1</sup>	100.0%	

#### **Tons Transferred in 2016**





# ■ South AMERICA,

#### WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

#### **Highlights**

- Operates in 12 port terminals in 7 countries (1)
- 4th major port operator in South America
- State of the art infrastructure and equipment
- Long-term concessions, 15 years average duration.
- Alliance with:



One of the major port operators in the U.S.A.

#### Port terminals by country

USA	1		Chile	6
Mexico	1	O	Peru (1)	1
Costa Rica	1	-	Ecuador	1
Colombia	1			

#### Source: SM SAAM

- Figures consider SM SAAM's consolidated companies and affiliates at their proportional value
- Compound annual growth Rate
- Corral and Buenavista ports are owned by the Company

#### TEUs transferred (thousands)(2)



#### Extensive portfolio of concessions<sup>(4)</sup>

Concessions	Port	Expires on:	Extension option
	STI (San Antonio)	2024	+5 years
	SVTI (Talcahuano)	2029	
Chile	TPA (Arica)	2034	
Cille	ATI (Antofagasta)	2033	
	ITI (Iquique)	2030	
	Corral (Valdivia)	Private	
Peru (1)	TISUR (Arequipa)	2029	
Costa Rica	Puerto Caldera	2026	+5/30 years
Ecuador	TPG (Guayaquil)	2056	
U.S.A.	FIT (Florida)	2025	+5+5 years
Mexico	TMAZ (Mazatlán)	2032	+12 years
Colombia	Buenavista (Cartagena)	Private	



# **NEW PORT:**

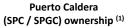
# SAAM ACQUIRED 51% STAKE OF THE SECOND MAJOR PORT IN COSTA RICA



Caldera is located in a strategic location in Costa Rica, given its proximity and good connectivity with the city of San Jose.

#### **CALDERA PORT HIGHLIGHTS**

- Second major port in Costa Rica
- Strategic location (79,5 km from San José)
- Local partners
- Multipurpose Terminal (48% container; 43% bulk; 9% Break Bulk)
- Concession until 2026
- 24 hectares of support area
- 2016 Revenues: U\$\$55.0 million
- 2016 Tons transferred: 5.5 million





21%



# LOGISTICS;

#### MOVING TO A NEW BUSINESS STRATEGY

# Supply cham-

#### **Highlights**

- Strategy focused on providing supply chain services (warehousing, transport, and shipping services)
- Middle- and long-term relationships with clients
- Potential release of expendable property assets
- Alliance with:



• One of the major Airlines in U.S.A.

#### **Presence of SM SAAM logistics services in America**



Chile



Peru (1)



Uruguay



Colombia



Ecuador

# Importers and



Transport









exporters

Services Distribution Center

Local or widespread Distribution ("capilar")

Clients

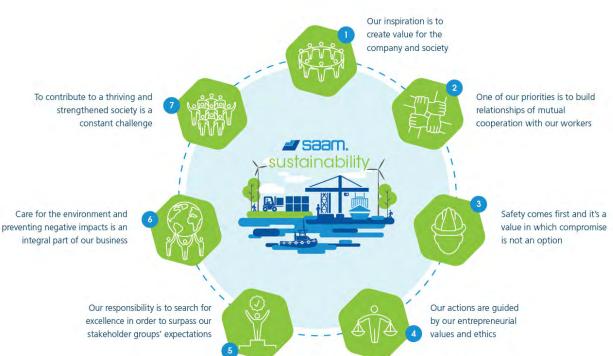
#### Provision of services to a large portfolio of industries





# **SUSTAINABILITY** TRANSPARENCY AND COMMITMENT

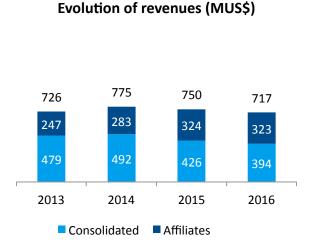


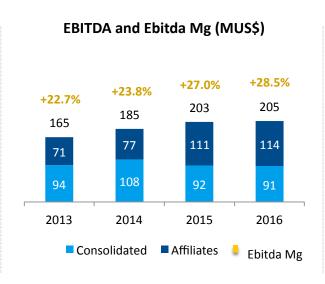


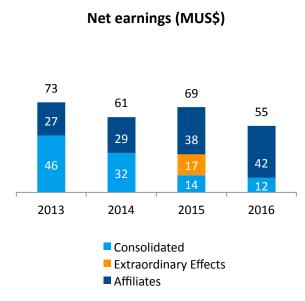
- Sustainability priorities:
  - Labor relations
  - Environmental impacts
  - Relationship and dialogue with sorroundings
  - Ethics and transparency
- Politics and processes were implemented to incorporate sustainability issues to companies' management
- SAAM was selected to form part of the listing of 21 companies of DJSI Chile 2016 (the only one in the Transport and Infrastructure area)
- First sustainability report s from the 2016 exercise
   will be release this first semester of 2017



# STABLE RETURNS AND CASH GENERATION(1)



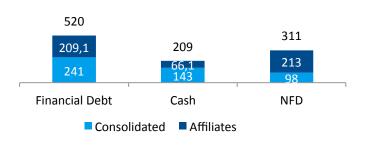




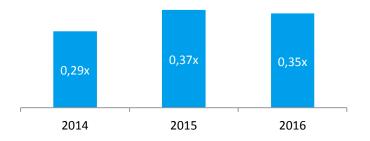


# SOUND FINANCIAL POSITION (1)

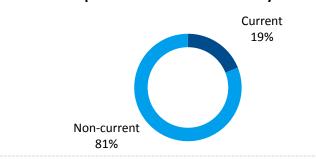
#### **Net Financial Debt US\$ millions**



#### Net financial debt / Equity<sup>(1)</sup>



#### Composition of Financial Debt by term(1)



#### **Consolidated + Affiliates Leverage**

	2014	2015	2016
DFN / EBITDA (*)	1.33	1.52	1.51

<sup>(\*)</sup> Affiliates at their proportional value

<sup>(\*)</sup> EBITDA last 4 quarters

<sup>(\*)</sup> DFN does not include accounting records of liabilities due to port concessions.





# CAPEX (1)

investments over the past 3 years			Capex 2017
Business	Investments	Amount	Amount
Towage	<ul> <li>Careening and overhaul</li> </ul>	~US\$ 160 M	~US\$ 24,8 M
Port Terminals	<ul> <li>Extensions, equipment acquisitions, improvements and reorganization of yards</li> </ul>	~US\$ 160 M	~US\$ 49,8 M
Logistics	Renovation and purchase of equipment	~US\$ 35 M	~US\$ 10,4 M
Total		~US\$ 355 M	~US\$ 85,0 M

Capex 2017

Investments over the past 3 years



# SUPPORTED BY ONE OF THE MAJOR

#### **ECONOMIC GROUPS IN THE COUNTRY**



#### **Board of Directors**

Name	Post	Profession
Felipe Joannon	Chairman	Economist
Jean-Paul Luksic	Vice- Chairman	Economist
Francisco Pérez-Mackenna	Director	Commercial Engineer
Mario Da-Bove	Director	Commercial Engineer
Oscar Hasbún	Director	Commercial Engineer
Francisco Gutiérrez	Director	Civil Engineer
Jorge Gutiérrez	Director	Business Administration

#### Quiñenco's main companies



#### Management

Average of 15 years experience in the industry







www.saam.cl



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**Terminal Portuario** de Guayaquil, Ecuador (100%)



Puerto Buenavista S.A. Colombia (33%)



Terminal Internacional del Sur S.A. Perú (35%)(1)



Puerto de Caldera SPC / SPGC (51%)





# TERMINAL PUERTO DE ARICA - TPA

This port serves the manufacturing and trade industries of Bolivia, Peru and northern Chile. It is the natural option for Bolivia's foreign trade, which accounts for 85% of the cargo transferred by the terminal.

#### Transferred ( (ths)

	2016	2015
TEU	226	229
Tones	3,089	3,068

#### Terminal Data

Terminar Data	
Number of docks	
Total dock lenght	3,707
Maximum draft	41.01
Area	61.53 a
MHC	
End of concession	203
Extension Option	Extende

#### Shareholders

Inv. Neltume Ltda.	35%
Emp. Navieras S.A.	25%
Ransa Comercial	20%
SAAM Puertos S.A.	15%
Inv. y Constr. Belfi Ltda.	59





# IQUIQUE TERMINAL INTERNACIONAL - ITI

This port serves the mining and trade industries in the region.

It is a strategic port for Bolivia's trade, with an office in the neighboring country in order to facilitate cargo management.

#### Transferred ( (ths)

	<u>2016</u>	201
TEU	271	228
Tones	2,205	2,205

#### **Terminal Data**

Terrinia Data	
Number of docks	2
Total dock lenght	2,047
Maximum draft	36.1
Area	33,36 ad
MHC	
End of concession	2030
Extension Option	Extended

#### Shareholders

SAAM Puertos S.A.	85%
Emp. Navieras S.A.	15%





# ANTOFAGASTA TERMINAL INTERNACIONAL - ATI

This port serves the mining industry, exporting production and importing equipment and supplies for mining production processes.

The port has a major logistics advantage in that it is the closest port to mining companies in the region.

39.37 f

#### Transferred ( (ths)

	2016	2015
TEU	89	72
Tones	2,704	2,272
<b>Terminal D</b> Number of		3
Total dock length		1,886 f

Area 38,79 ac
MHC 5
End of Concession 2033
Extension Option Extended

#### Shareholders

Maximum draft

SAAM Puertos S.A.	35%
Emp. Navieras S.A.	35%
Punta de Rieles Ltda.	30%





# SAN ANTONIO TERMINAL INTERNACIONAL - STI

This is the main port in Chile and it is positioned as one of the largest ports in South America. The port serves Chile's central zone and regions of Argentina, such as Mendoza.

STI's privileged location benefits directly all importers and exporters, is the closest port to all the main consumption networks of Chile. Only 110 km from Santiago, it's also connected to many productive centers of the south of Chile

#### Transferred ( (ths)

	<u>2016</u>	201
TEU	1,207	1,167
Tones	12,902	12,909

#### **Terminal Data**

Num	ber o	docks	5		

Total dock length	2,624 f + 426 feet under construction
Maximum draft	<b>44,29</b> f
Area	75,37 ac
Cranes (STS)	8
End of Concession	2024
Option of extension	+5 years

#### **Shareholders**

SAAM Puertos S.A.	50%
SSA Marine	50%





# SAN VICENTE TERMINAL INTERNACIONAL - SVTI

A port serving the forestry, fishing and agriculture industries in Chile's 7th, 8th and 9th Regions.

The main cargo transferred at this terminal is containerized forestry products, fishing industry materials and cargo related to the agroindustrial sector. Bulk wood chips also account for a substantial percentage of shipments.

#### Transferred ( (ths)

	<u>2016</u>	2015
TEU	488	456
Tons	5,971	5,515

#### **Terminal Data**

Number of docks	
Total dock lenght	3,556
Maximum draft	151,7
Área	101 a
MHC	
End of concession	202
Option of extension	Extende

#### Shareholders

SAAM Puertos S.A.	50%
SSA Marine	50%





# PORTUARIA CORRAL





# FLORIDA INTERNATIONAL TERMINAL - FIT



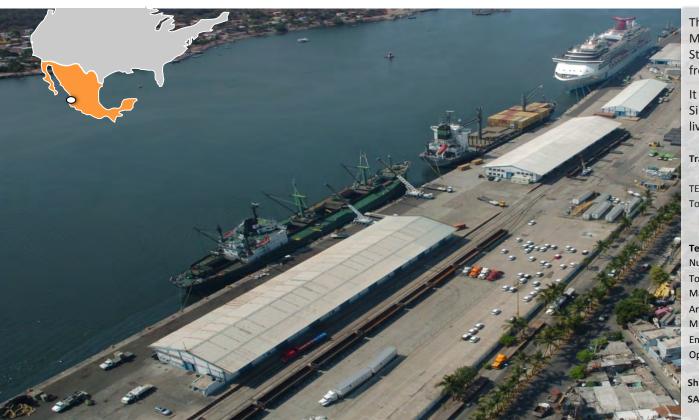
A foreign trade terminal in the State of Florida, which is qualified by its users as the Florida's boutique terminal.

FIT operates in an area measuring 16.6 hectares in the southern zone of Port Everglades.

Transferred	( (ths)	
	2016	2015
TEU	202	179
Tones	1,200	1,090
Terminal Da	ta	
Number of d	ocks	4
Total dock le	nght	4,600 f
Maximum dr	aft	42 f
Area		41.2 ac
Cranes STS*		7
End of Conce	ession	2025
Option of ex	tension	+5 /+5 years
*public		
Shareholder	s	
SAAM Florid	a	70%
AGUNSA Mia	mi	30%



# TERMINAL MARÍTIMA MAZATLÁN - TMAZ



This terminal is connected to the east coast of Mexico and to the southern zone of the United States by means of the Mazatlán – Matamoros freeway.

It is a multi-purpose port located in the state of Sinaloa. The main activities here are agriculture, livestock farming, fishing and mining.

#### Transferred ( (ths)

	2016	2015
TEU	35	36
Tones	978	677

#### Terminal Data

Terrinia Data	
Number of docks	6
Total dock lenght	4,252 f
Maximum draft	36.1 f
Area	37,56 ac
MHC	2
End of Concession	2032
Option of Extension	+12 years

#### Shareholders

AAM Puertos S.A.	1009



# PUERTO BUENAVISTA



This port specializes in bulk transport, specifically fertilizer products.

The terminal is located in the industrial zone of Mamonal, Cartagena de Indias, Colombia.

The port started operations in late 2013.

Transferred ((ths)		
	2016	201
Tones	288	29

Terminal Data	
Number of docks	1
Total dock lenght	692
Maximum draft	36,1
Area	15,3 ad
End of Concession	2017
Option of Extension	+20 years

Shareholders	
SAAM Puertos S.A.	33,3%
Yara S.A.	33,3%
Compas S.A.	33,3%



# TERMINAL PORTUARIO GUAYAQUIL - TPG



A foreign trade terminal in Ecuador specializing in the local fruit industry. Banana exports account for a large percentage of its business.

The terminal specializes in the transfer of containerized cargo.

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ıran	STORE	വ	ITNCI	

	2016	2015	
TEU	204	303	
Tones	1.596	2.275	
Terminal Da	ta		
Number of c	locks	2	
Total dock	enght	1.181 f +394 f	
Maximum di	raft	39,4 ac	
Area		27,2 ac	
МНС		3	
Cranes STS		2	
End of Conce	ession	2056	
Shareholders			
SAAM Puert	os S.A.	100%	



# SOCIEDAD PORTUARIA CALDERA - SPC



In 2016, Puerto Caldera transferred more than 5.5 million tons. The main loads were containers (268 thousand TEUs in 2016) and bulk load, such as cereals, fertilizers, raw materials and flours.

The port is located in a strategic location in Costa Rica, given its proximity and good connectivity with the city of San José.

#### Transferred ( (ths)

	2016
TEU	267
Tones	5.531
Terminal Data	
Number of docks	4
Total dock lenght	2,625 f
Maximum draft	39.37 f
Area	66,7 ac
MHC	3
End of Concession	2026
Shareholders	
SAAM Puertos S.A.	51%
Corporación R&S S.A.	21%
Logística de Granos S.A.	19%
M&H Inversiones SAS	9%
*2016 data prev	ius the acquisition

\*2016 data previus the acquisition



# TERMINAL INTERNACIONAL DEL SUR - TISUR (IN SELLING PROCESS)

