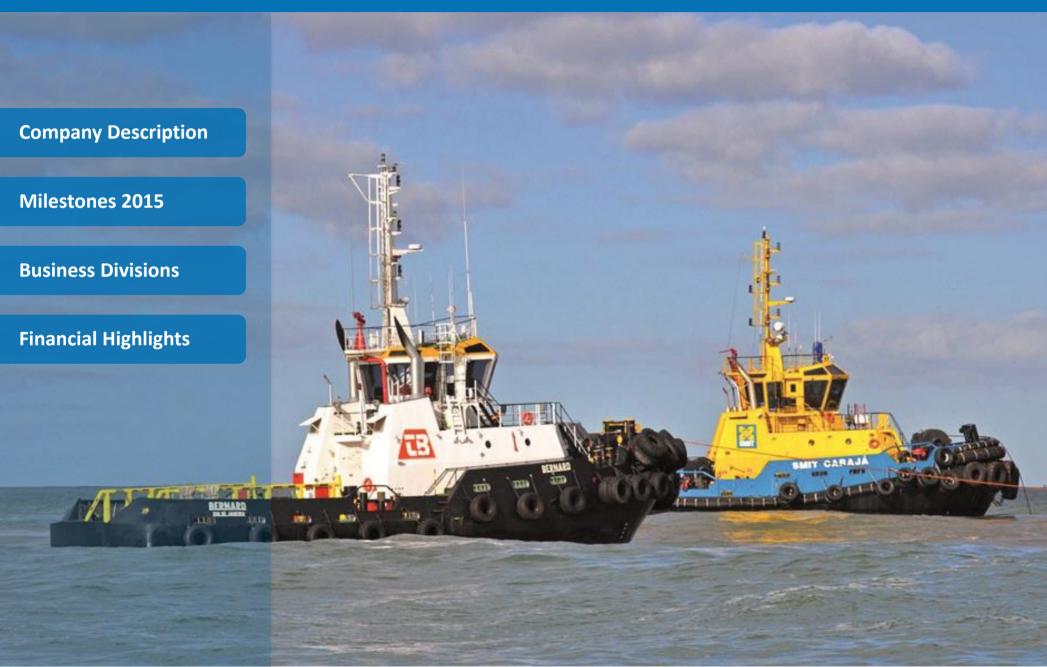




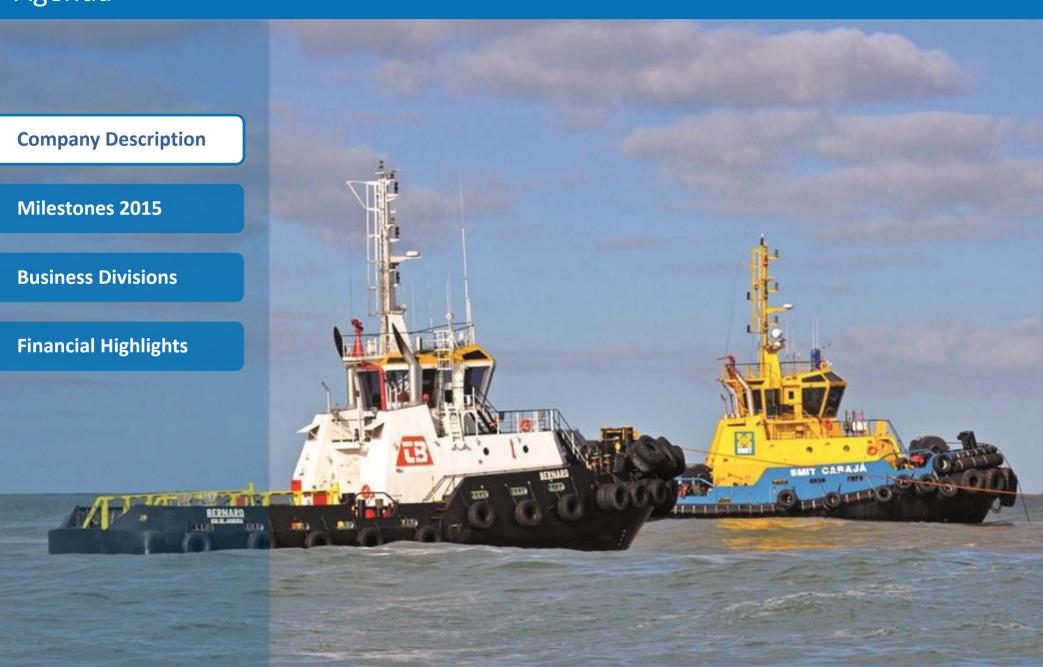


# Agenda





# Agenda





# The Company





**Uruguay** 

# Wide coverage across the Americas, presence in 15 countries



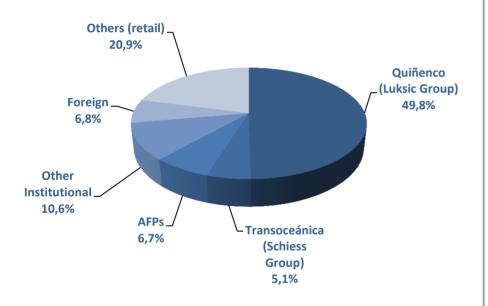
- Fourth global towages operator
- **Second port operator in South America**
- Leaders in providing comprehensive cargo transfer services for clients in the export and import business, and to shipping and airline companies
  - (1) 8 tugboats under construction, included SST.
  - (2) Included support areas of the three divisions, own and leased.



## Ownership Structure

### **SAAM Shareholders**

SMSAAM is Controlled by Luksic Group, one of Chile's leading economic groups.



- Market Cap MUSD 615
- Free Float 45.1%
- (1) Share price at CL\$44.85 and US\$ Dollar at \$710.00 on 12/30/2015.
- (2) Quoted on the Santiago Stock Exchange, Chilean Electronic Stock Exchange and Valparaíso Stock Exchange.

### **Luksic Group**







## Quiñenco: Main Operating Companies

### % Control as of October 2015

51.2%

60.0%

28.6%(2)

100%

49.8%

56.0%

65.9%

Banco de Chile













**△**Techpack

Mkt. Cap (1): US\$ 9.1 B

- 1st bank in Chile in net income
- Jointly controlled with Citigroup

and profitability

Mkt. Cap (1): US\$ 3.5 B

- No.1 Chilean beer producer
- Main beverage producer in Chile
- 2nd largest beer producer in Argentina
- Jointly controlled with Heineken

Mkt. Cap (1): **US\$ 1.5 B** 

 Global leading French cable manufacturer, with presence in 40 countries and business activities throughout the world. Book Value (4): US\$ 0.8 B

- No.2 retail distributor of fuels in Chile with 451 service stations and 120 convenience stores
- Shell licensee in Chile

Mkt. Cap (1):

- Leading port, cargo & shipping services company: port concessions, tug boats, and logistics
- Largest port operator in South America
- 4th largest tug boat company worldwide

Mkt. Cap (1): CSAV US\$0.6 B HL(3): US\$5.2 B

 Main business is container shipping, which has been merged with HapagLloyd, becoming the 4th largest container shipping

company

worldwide

Mkt. Cap (1): US\$ 0.1 B

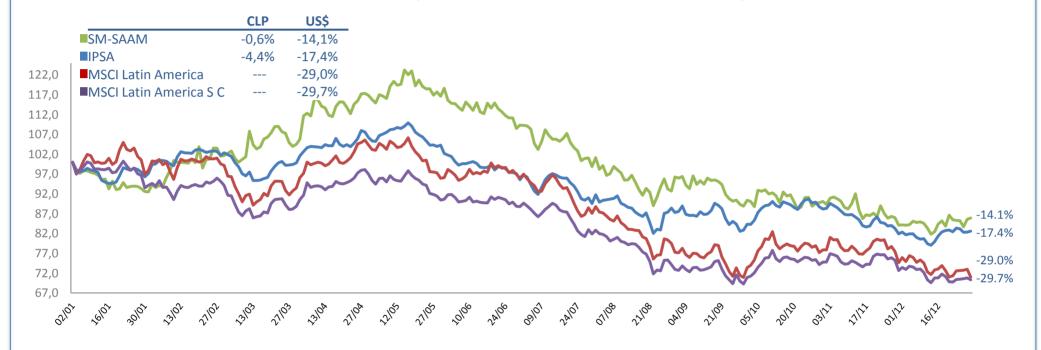
 Regional manufacturer of flexible packaging, products

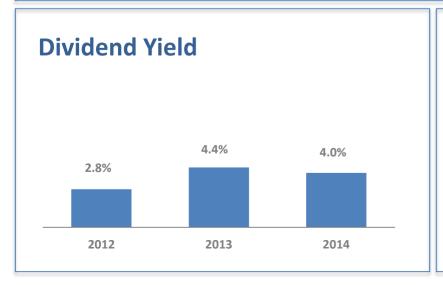
- (1) Market Capitalization as of January 19, 2016
- (2) Corresponds to Invexans' stake in Nexans as of June 30, 2015. Quiñenco's stake in Invexans was 98.3% as of June 30, 2015. Invexans' market cap as of October 30, 2015 was US\$325 million
- (3) Hapag-Lloyd's book value of equity as of December 31, 2014. CSAV has a 34% stake in Hapag-Lloyd
- (4) Book value as of June 30, 2015.



### **Stock Watch**







- Listed in Santiago Stock Exchange since 2012
- Market Cap of 615 million dollars
- Strong Dividend Yield



# SAAM by Business and Regions (Consolidated + Affiliates at Proporcional Value)

### **Business Diversification 2015**

	Revenues (*)	EBITDA (*)	EBITDA Mg (*)
	US\$ Million	US\$ Million	
SMSAAM	748	202	27%
Port Terminals	244	71	29%
Towage	279	102	37%
Logistics	223	28	13%

### **Wide Geographic Diversification 2015**

	Revenues (*)	EBITDA (*)
Chile	45%	33%
North America	18%	22%
South America	33%	39%
Central America	4%	6%

South America ex Chile

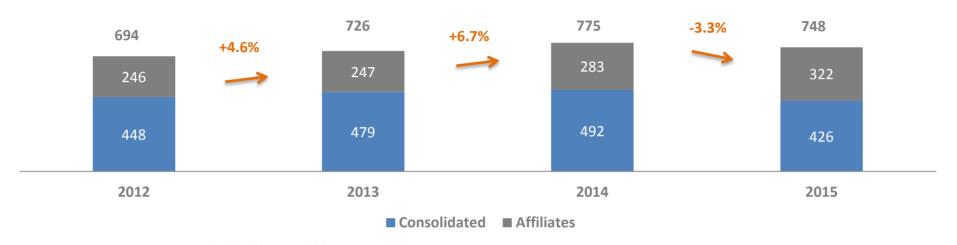
(\*) Consolidated + Affiliates at proportional value (weighted by ownership)





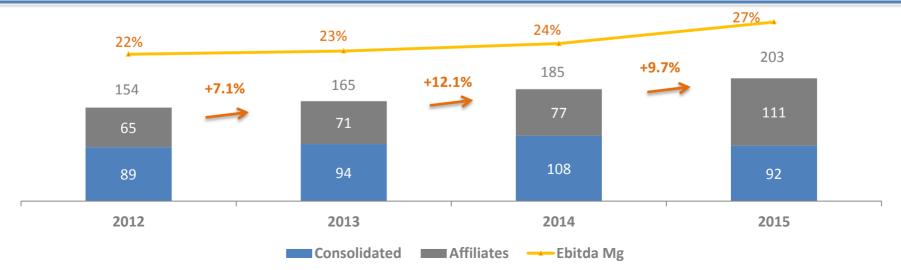
### **Results SAAM 2015**

#### **REVENUES MUS\$**



Note: Affiliates at proportional value (weighted by ownership).

#### **EBITDA MUS\$**



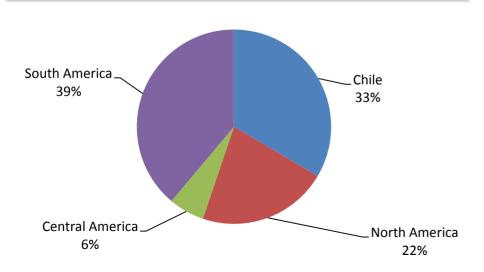


### **Results SAAM 2015**

#### **EARNINGS US\$ Millions**



#### **GEOGRAPHIC DIVERSIFICATION of EBITDA 2015**

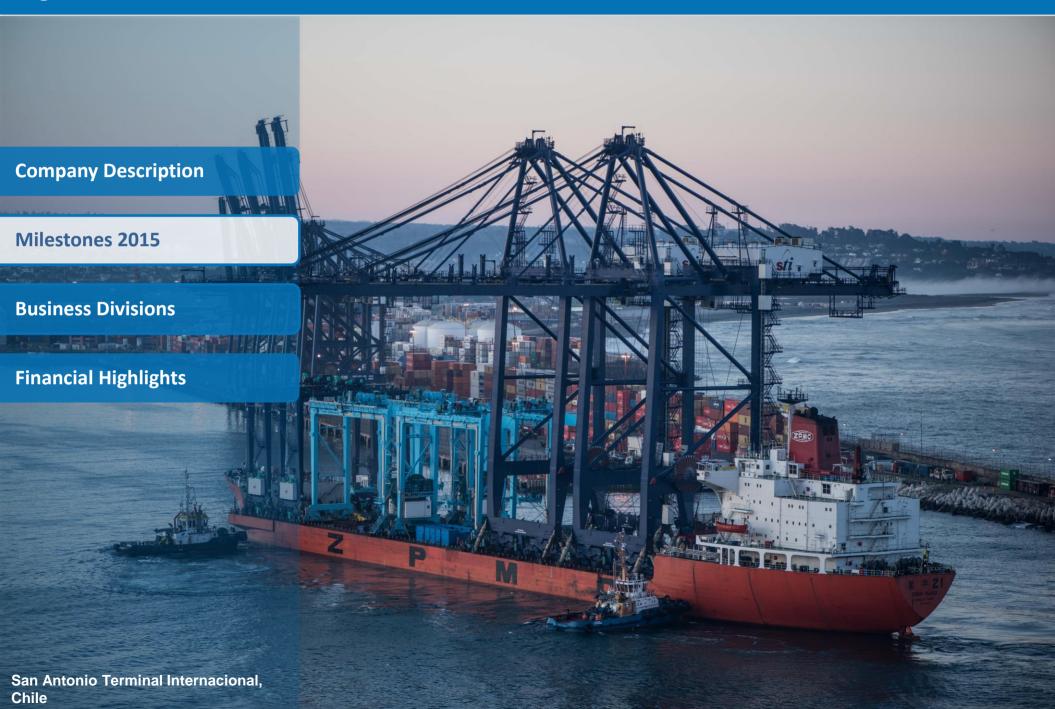


Note: Based on consolidated EBITDA and affiliates proportional to ownership. Note: South America does not consider Chile.

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# Agenda





### Milestones 2015

### **Corporate:**

- Launch of Corporate Procurement Area: optimize advantages of scale.
- Substantial reduction in accident rates.
- Reduction of ownership in Tramarsa 49% to 35%

### **Towage:**

- Completion of one year of joint operations with Boskalis. Capture of synergies in 'SST Brasil': over US\$15 million.
- Renewal of Tugboat concessions in three of the main Mexican ports: Lázaro Cárdenas, Veracruz and Altamira for 8 and 10 years.
- Won Tugboat operations contract for CSAV/Hapag-Lloyd in Chile and Peru.
- Drop in businesses related to Oil & Gas in Perú and México. Reduced activity in coal business in Canada.





### Milestones 2015

#### **Port Terminals:**

- Newly added Port in Perú: Terminal Internacional del Sur (TISUR).
- Concession Renewal for Florida International Terminal, USA(FIT) with Broward County, for 10+5+5 years.
- Start of Terminal Portuario Guayaquil, Ecuador (TPG) extension project.
- Arrival of two STS cranes to San Antonio Terminal Internacional (STI) as part of new expansion.
- 80% progress in extension of site 4, San Vicente Terminal Internacional (SVTI).
- Incorporation new services in STI and loss of services in TPG and SVTI.
- Start of Nissan and Ford automotive export and import operations in Terminal Marítima Mazatlán, México (TMAZ).





### Milestones 2015

### **Logistics:**

#### Chile:

- Radical change in economics of services provided to Shipping Lines (Agency Services and Empty Container Depots).
- Loss of ex-CSAV Empty Container Depot business after merger with Hapag Lloyd.
- Reduced activity in foreign trade affects volume of services associated to exports and imports.

#### Brazil

Shutdown of operations in Brazil.

### **Affiliated Companies**

- Improved results of affiliated companies: Tramarsa (Peru), Reloncaví (Chile and Uruguay) and Aerosan (Chile, Ecuador and Colombia).
- Shutdown forest harvesting services in Uruguay.



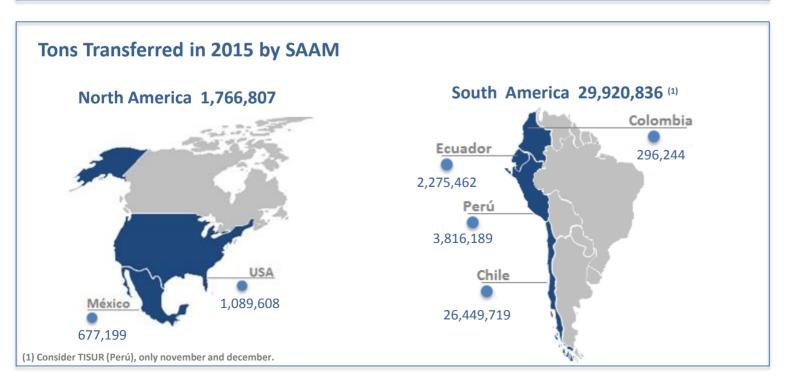


# Agenda





- One of the leading Port Operators in South America
- 11 Port Terminals (including the newly added TISUR terminal)
- 31.6 (1) Million Tons and 2.6 (1) Million TEUs Transferred in 2015
- Presence in 6 Countries
- 2015 FY revenues USD244 (1) million, EBITDA (1) USD74 million







#### Chile (26.4 Million Tons Transferred)



Terminal Puerto Arica S.A.



Iquique Terminal Internacional S.A.



Antofagasta Terminal Internacional S.A.



San Antonio Terminal Internacional S.A.



San Vicente Terminal Internacional S.A.



Portuaria Corral S.A.

#### Foreign (5.2 Million Tons Transferred (1))



Florida International Terminal, USA



Terminal Marítimo Mazatlán, México



Terminal Portuario de Guayaquil, Ecuador



Puerto Buenavista S.A. Colombia



Terminal Internacional del Sur S.A. Perú





Country	Terminal		Tons 2015 Thousands	Dock Length (m)	Dock Draft (m)	Area (ha)	End of Concession	Extension Option
Chile	STI	50%	12,909	800	13.5	30.5	2024	Extended + 5 Years
Chile	SVTI	50%	5,515	600	12.2	40.9	2029	Extended
Perú	TISUR	35%	3,816	848	15.0	34.8	2029	
Chile	TPA	15%	3,068	1130	12.5	24.9	2034	Extended
Chile	ATI	35%	2,272	575	12.0	15.7	2033	Extended
Ecuador	TPG	100%	2,275	360	12.0	11.0	2046	Extended
Chile	ITI	85%	2,061	624	11.4	13.5	2030	Extended
USA	FIT	70%	1,089	1,402	12.8	16.6	2025	Renewed +5 Years +5 Years
México	TMAZ	100%	677	1,296	11.0	15.2	2032	+ 12 Years
Chile	Corral	50%	622	146	12.0	7.4	Private	
Colombia	PBV	33%	296	211	10.5	6.2	Private	

#### **Tons' Distribution 2015 EBITDA Distribution 2015** Chile Container 75% 78% Ecuador. 15% Others\_ México\_ 5% 4% EEUU\_ Bulk\_ 6% 17% Note: Based on consolidated EBITDA and affiliates at proportional value Note: Total Tons transferred in 2015 (weighted by ownership)





# Second Port Operator in South America.

Ranking	Company	2014 Total TEUs Transferred	Main Terminal Operations
		(thousands)	
1	DP World	2,486	Callao, Buenos Aires, Suriname, Santos
2	SAAM	2,426 (*)	San Antonio, San Vicente, Iquique, Antofagasta
3	Grupo Ultramar	2,280	Arica, Valparaíso, Mejillones, Coronel, Coquimbo,
4	APM Terminals	2,117	Buenos Aires, Itajaí, Callao, Santos, Pecém
5	Terminal Investment Limited	2,116	Navegantes, Santos, Buenos Aires, Callao
6	Contecar (SPRC)	1,607	Cartagena (Colombia)
7	ICTSI	1,504	Guayaquil, Suape
8	Santos Brasil	1,462	Santos, Imbituba, Vila Do Conde
9	Wilson&Sons	955	Rio Grande, Salvador
10	Libra Terminais	871	Rio de Janeiro, Santos

Street, owner, Street, Street,

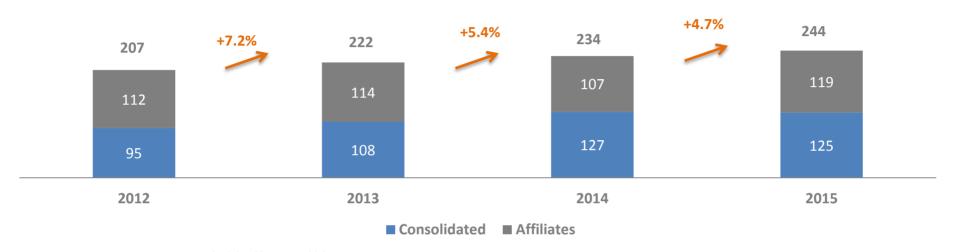
STREET, STREET, STREET, STREET, STREET,

Source: Drewry August 2015

<sup>(\*)</sup> Does not consider TEU trasferred by TISUR, Peru.

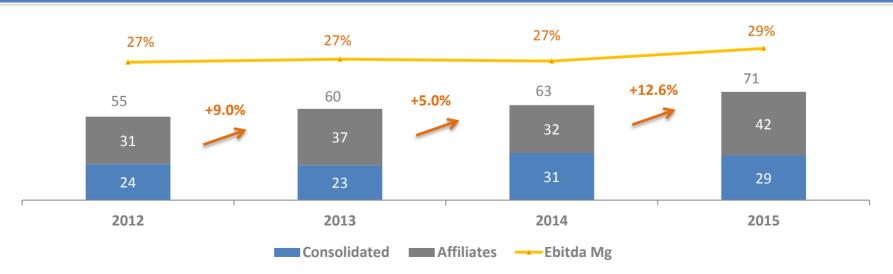


#### **REVENUES MUS\$**



Note: Affiliates at proportional value (weighted by ownership).

#### **EBITDA MUS\$**

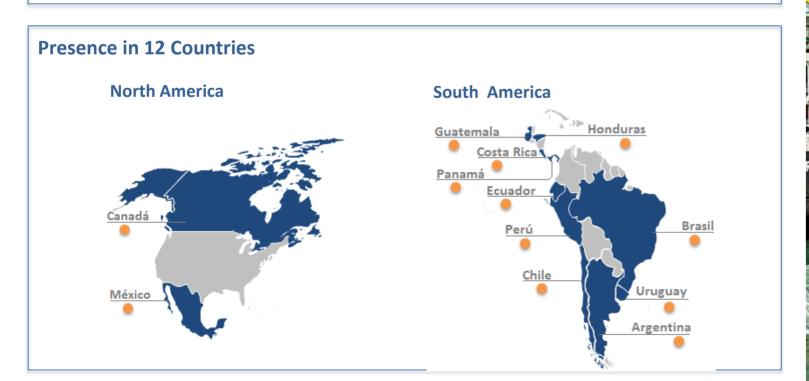




## **Towage Division**

- Fourth Global Tugboat Operator
- 188(\*) Tugboats, 70% are ASD tugboats
- 115,456 Maneuvers in 2015
- Presence in 12 Countries, in over 76 Ports
- 2015 FY revenues USD279 million, EBITDA USD102 million.

(\*) includes 8 tugboats under construction

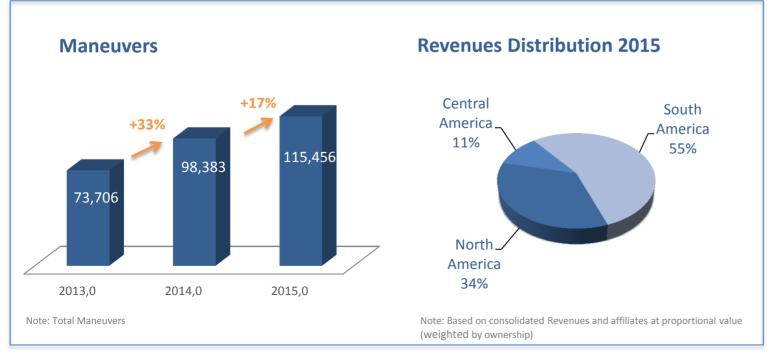






## **Towage Division**



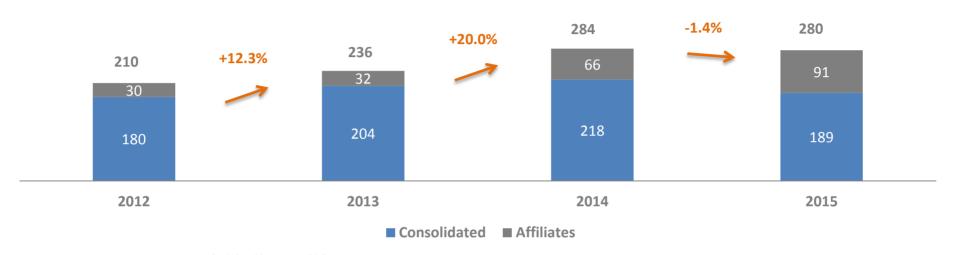






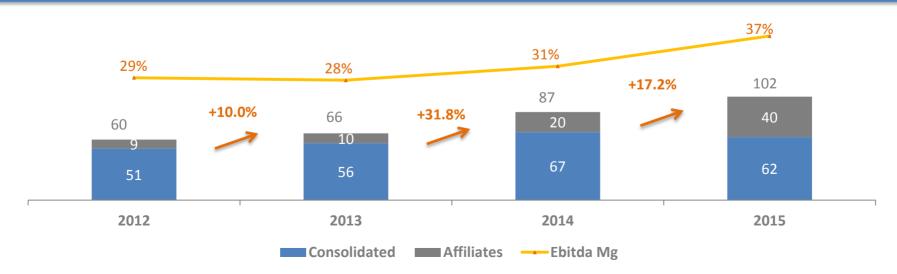
## **Towage Division**

#### **REVENUES MUS\$**



Note: Affiliates at proportional value (weighted by ownership).

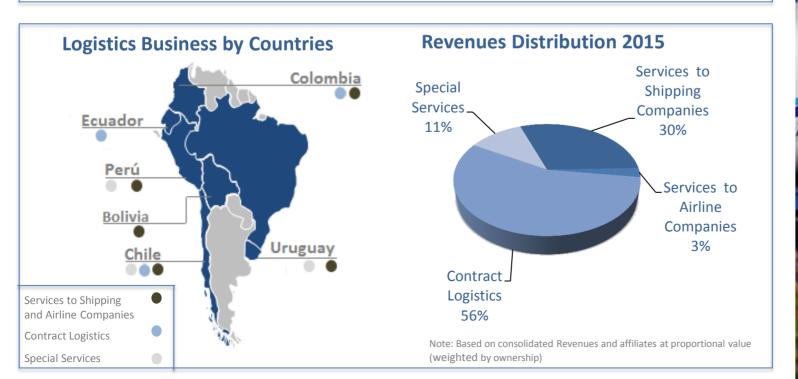
### **EBITDA MUS\$**





## **Logistics Division**

- 173 ha Support Areas and Warehouses, 63% owned
- Presence in 6 Countries, in more than 25 Ports
- Strategic Locations
- Strong Partners: Romero group and American Airlines
- 2015 FY revenues USD223 million, EBITDA USD28 million

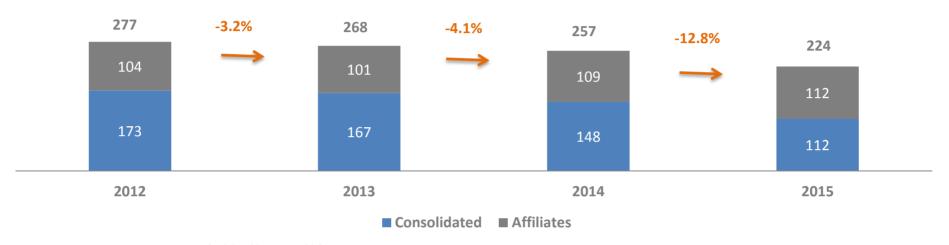






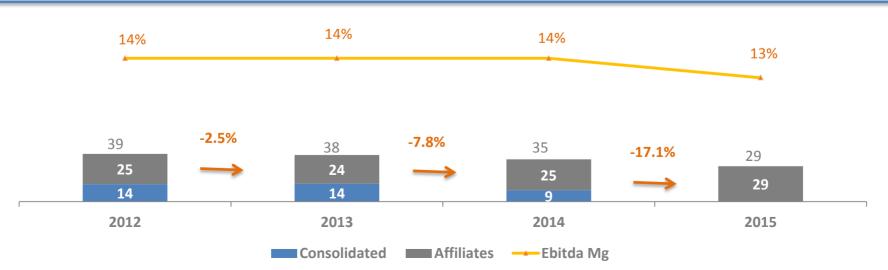
## **Logistics Division**

#### **REVENUES MUS\$**



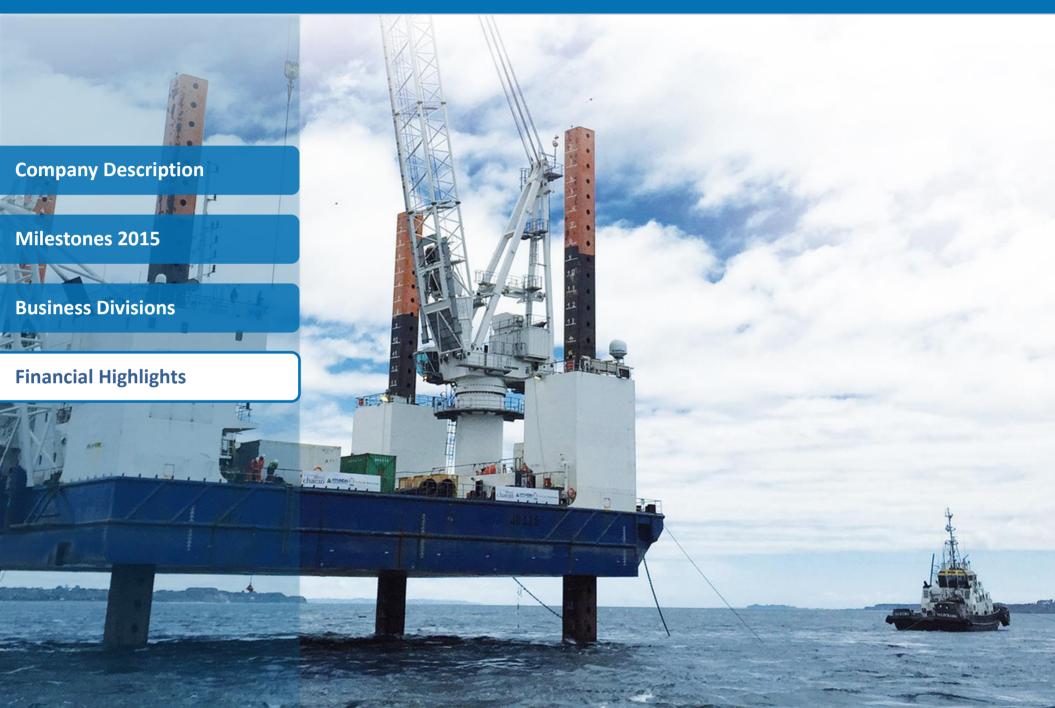
Note: Affiliates at proportional value (weighted by ownership).

### **EBITDA MUS\$**





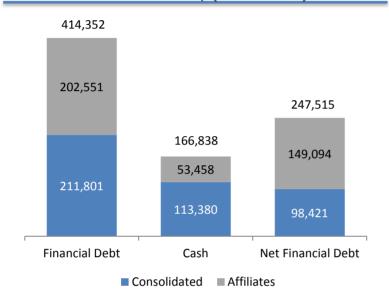
# Agenda



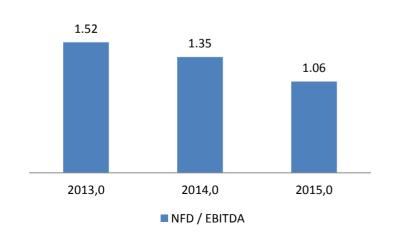


# A Strong Financial Framework

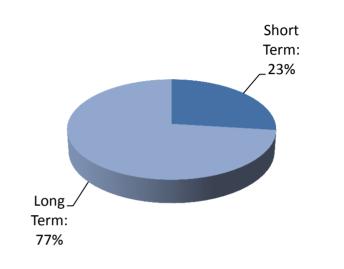
#### **NET FINANCIAL DEBT US\$ (Thousands)**



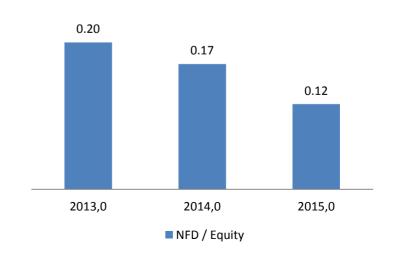
#### CONSOLIDATED NET FINANCIAL DEBT / EBITDA



#### **CONSOLIDATED FINANCIAL DEBT**



#### **CONSOLIDATED NET FINANCIAL DEBT / EQUITY**





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