

**COMPANY PRESENTATION** 

**Credicorp Capital XV Andean Investor Conference** 

Lima, Peru

27-28 September 2017







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# **AGENDA**

- 1. SAAM at a glance.
- 2. Attractive investment fundamentals.
- 3. Our Business Divisions.
- 4. Highlights and outlook 2Q2017.
- 5. Appendices.

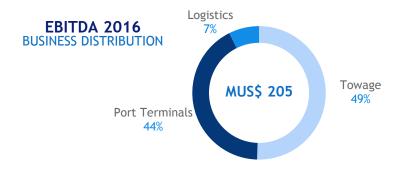




# 1. SAAM AT A GLANCE (1)

# **Highlights**

- SAAM provides port and offshore towage services, port terminal and logistics services
- Present in more than 70 ports and in 13 countries in the Americas
- Quoted on the Santiago Stock Exchange, with a trajectory of 55 years and a Market Cap of USD1.043 million<sup>(2)</sup>
- Controlled by Quiñenco with 52,2% ownership



### **Business Units**



- Major tugboat operator in the Americas
- Present in 11 countries



Operates in 6 countries through 11 port terminals



Warehousing, Transport and Airlines & Shipping Services



(2) September 2017

<sup>(1) )</sup> Subsidiaries at 100% and affiliates at their proportional value with Tramarsa sold in May 2017



# 1. SAAM AT A GLANCE (1)





# 1. SUPPORTED BY ONE OF THE MAJOR

# **ECONOMIC GROUPS IN THE COUNTRY**



### **Board of Directors**

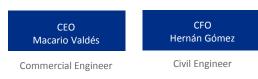
Name	Post	Profession
Oscar Hasbún	Chairman	Commercial Engineer
Jean-Paul Luksic	Vice- Chairman	Economist
Francisco Pérez-Mackenna	Director	Commercial Engineer
Francisco Gutiérrez	Director	Civil Engineer
Diego Bacigalupo	Director	Industrial Engineer
Mario Da-Bove	Director	Commercial Engineer
Jorge Gutiérrez	Director	Business Administration

### Quiñenco's main companies

MC: MUS\$ 4,900	MC <sup>(2)</sup> : MUS\$ 2,400	MC: MUS\$ 1,043	MC <sup>(2)</sup> : MUS\$ 12,500	MC <sup>(3)</sup> : MUS\$ 1,200	Equity <sup>(4)</sup> : MUS\$ 860
Un mando de cabares	<b>√</b> exans	<b>#</b> %S88M	Banco de Chile	Surd. descritante de Virgores	ENEX
Ownership: 60%	Ownership: 29%	Ownership: 52%	Ownership: 51%	Ownership: 56%	Ownership: 100%

- (1) Market Capitalization as of May 31, 2017.
- (2) Corresponds to Invexans' and to Techpack's stake in Nexans as of March 31, 2017. Quiñenco's stake in Invexans and Techpack was was 98.7% and 100% respectively, as of March 31, 2017. Invexans' market cap as of May 31, 2017, was US\$280 million.
- (3) CSAV had a 31.35% stake in Hapag-Lloyd as of March 31, 2017.
- (4) Rook value as of March 31, 20

# Management



Towage Division Port Terminals Manager Manager Felpe Rioja Yurik Díaz

Commercial Engineer Commercial Engineer

Logistics Manager Alfredo Núnez

**Business Administration** 





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# 2. ATTRACTIVE INVESTMENT FUNDAMENTALS

Diversified Company both in geographic terms and business units

- •Towage, Ports and Logistics services
- •Operations in 13 countries in América
- •60% EBITDA ex Chile (1)

Leader in tugboats and port terminals

- •Towage: Major operator in the Americas and fourth at world level
- •11 Port Terminals: 4th major port operator in South America

World class assets and sound strategic alliances

- •Strategic alliances with Boskalis, SSA Marine and American Airlines
- Modern fleet of 161 tugboats, 73% azimuthal
- •State of the art infrastructure and equipment
- •Long-term concessions, 15 years average duration

Sound financial position and stable returns

- •27% EBITDA Mg (1) YTD 2017
- •Net Debt EBITDA 1,17x
- •Net Financial Debt/Equity 0,26x

AA- Local Rating

Supported by one of the major economic groups in the country

•Suppoted by Quiñenco, one of Chile's largest business conglomerates with US\$71 billion in assets under management





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# 3. TOWAGE DIVISION:

# LEADERSHIP WITH THE MOST COMPREHENSIVE COVERAGE ACROSS THE AMERICAS





SST Mexico



Guatemala



Honduras



Costa Rica

SST Canada



Panamá



Ecuador



Brazil



Uruguay



Chile



11

**Austral Broom** 







# 3. LEADER IN TUGBOATS AND TOWAGE

# WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

## **Highlights**

- Major operator in the Americas and fourth at world level
- Present in 11 countries in over 70 ports in the Americas
- Modern fleet of 161 tugboats, 73% azimuthal(1)
- Potential to transfer assets to new markets
- Alliances with:



Global leader in dredging and maritime expertise, through
 SMIT it operates tugboats in more tan 35 countries

48+4 13

24

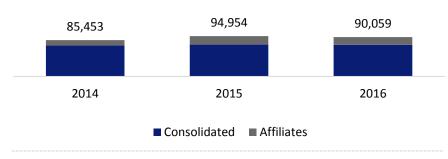
# **Tugboats by country**

(*)	Canada	22	<b>3</b>	Ecuador
	Mexico	22		Brazil
a	Guatemala	2		Uruguay
	Honduras	2	<u> </u>	Chile
	Costa Rica	3		
	Panama	14		

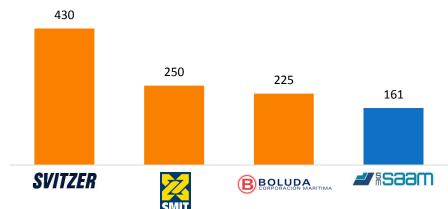
### Azimuthal: State-of-the-art tugboats with screw propellers that can spin round up to 360°

### In number of tugboats

## Number of maneuvers carried out(2)



### Fourth major tugboat operator at world level(3)



Considers maneuvers at 100% of consolidated companies and affiliates at proportional value. without Tramarsa As
of July, 2014, started joint venture with SMIT



# 3. PORT TERMINALS: 11 PORT TERMINALS

# INCLUDING SAN ANTONIO TERMINAL INTERNACIONAL - THE LEADING PORT OF CHILE

# Chilean Terminals SAAM's ownership



Terminal Puerto Arica S.A. (15%)



Iquique Terminal Internacional S.A. (100%)





**Antofagasta Terminal** Internacional S.A. (35%)



San Antonio Terminal San Vicente Terminal Internacional S.A. (50%)



Internacional S.A. (50%)



Portuaria Corral S.A. (50%)

# Foreign Terminals SAAM's ownership



Florida International Terminal, USA (70%)



Terminal Marítimo Mazatlán, México (100%)



**Terminal Portuario** de Guayaguil, Ecuador (100%)



Puerto Buenavista S.A. Colombia (33%)



Puerto Caldera SPC / SPGC Costa Rica (51%)





# 3. ONE OF THE MAJOR PORT OPERATORS IN SOUTH AMERICA,

# WITH WORLD CLASS ASSETS AND SOUND STRATEGIC ALLIANCE

# **Highlights**

- Operates in 11 port terminals in 6 countries
- 4th major port operator in South America
- State of the art infrastructure and equipment
- Long-term concessions, 15 years average duration.
- Alliance with:



One of the major port operators in the U.S.A.

### Port terminals by country

USA	1	<b>4</b>	Chile	6
Mexico	1	<b>3</b>	Ecuador	1
Costa Rica	1			
Colombia	1			

- Figures consider SM SAAM's consolidated companies and affiliates at their proportional value without Tramarsa
- Compound annual arowth Rate
- Corral and Buenavista ports are owned by the Company

### TEUs transferred (thousands)(1) CAGR(2): +3.4% 1,618 1,627 1,587 1.605 1.607 1.382 894 914 673 699 711 765 745 713 2011 2012 2013 2014 2015 2016 ■ Consolidated ■ Affiliates

# **Extensive portfolio of concessions**

Concessions	Port	Expires on:	Extension option
	STI (San Antonio)	2024	+5 years
	SVTI (Talcahuano)	2029	
Chile	TPA (Arica)	2034	
Crille	ATI (Antofagasta)	2033	
	ITI (Iquique)	2030	
	Corral (Valdivia)(3)	Private	
Costa Rica	Puerto Caldera	2026	+5/30 years
Ecuador	TPG (Guayaquil)	2056	
U.S.A.	FIT (Florida)	2025	+5+5 years
Mexico	TMAZ (Mazatlán)	2032	+12 years
Colombia	Buenavista (Cartagena)(3)	Private	·



# 3. LOGISTICS; MOVING TO A NEW BUSINESS STRATEGY

### **Highlights**

- Strategy focused on providing supply chain services (warehousing, transport, and shipping services)
- Middle- and long-term relationships with clients
- Potential release of expendable property assets
- Alliance with:



• One of the major Airlines in U.S.A.

# **Presence of SM SAAM logistics services in America**



Chile

Uruguay

Colombia



**Ecuador** 

# **Supply chain**







Transport









Importers and exporters

Distribution Center

Local or widespread Distribution ("capilar")

Clients

# **Provision of services to a large portfolio of industries**







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# 3. HIGHLIGHTS 2017

# **Corporate:**

- · Changes in corporate governance
- Sale 35% of Tramarsa (represented recurring annual profits US\$12 million for SAAM in 2016)
- Corporate reorganization into three business areas; more efficient management (see page 31)
- Focus on sustainability, for second year SAAM is on the DJSI Chile (see page 32)

## Towage:

- Reduced contracts with Pemex in Mexico (4 in 2017 vs 9 in 2016)
- Initiated operations at two new ports in Brazil (Pecem and Vila do Conde)
- · Fleet renovation plan completed
- · Construction orders for two new tugboats in Brazil

### Port Terminals:

- Inauguration of expanded and modernized Terminal Portuario Guayaquil (see page 34)
- Puerto Caldera integration plan finalized (see page 33)
- Purchase of 15% of Iquique Terminal Internacional, giving SAAM 100% ownership

## Logistics:

Closure of operations with losses
 Agency Services in Chile
 Container depots and repair services in Iquique and Talcahuano, Chile
 Sale of non core assets in Uruguay





# 3. OUTLOOK 2017

### **Corporate:**

• Greater financial discipline and management of cash flows from subsidiaries and associates (US\$38 million in dividends received in 2017 YTD)

### Towage:

- Oil and gas industry still depressed in Mexico and Brazil
- Tighter competition in Mexican concessions
- · Awarding of operations at private terminals in Chile and Panama

### Port Terminals:

- Special attention to alliances and reorganizations of shipping lines
- · Continued commercial challenges at terminals in south central Chile
- Incorporation of Puerto Caldera with positive results
- · Positive commercial management increases results in Mazatlan and Guayaquil
- Completion of investments at San Antonio Terminal Internacional

# Logistics:

- · Results in line with last few quarters
- Progress on new warehousing and transport contracts
- Reduced capital employed





# 3. CAPEX AND CASH

### Estimated investments for 2017 (1)

Capex 2017 thUS\$			
Ongoing investments	69.022		
Expansion TPG	32.000		
Acq. 51% Puerto Caldera	48.500		
Acq.15% ITI	11.040		
Total	160.562		

# Sound financial position (NFD/EBITDA 1.2) (1)

	ThU\$\$		ThU\$\$
Cash under management	139.844	SAAM Financial Debt	114.671
Taxes payable Peru	33.225	Debt of Subsidiaries	209.566
Cash of Subsidiaries	56.556		
Consolidated Cash	229.625	Consolidated Debt	324.237
Cash of Affiliates (1)	31.416	Debt of Affiliates (1)	169.836
Total	261.041	Total	494.073

(1)Consolidated information at 100% and affiliates at their proportional value, EBITDA last 12 months







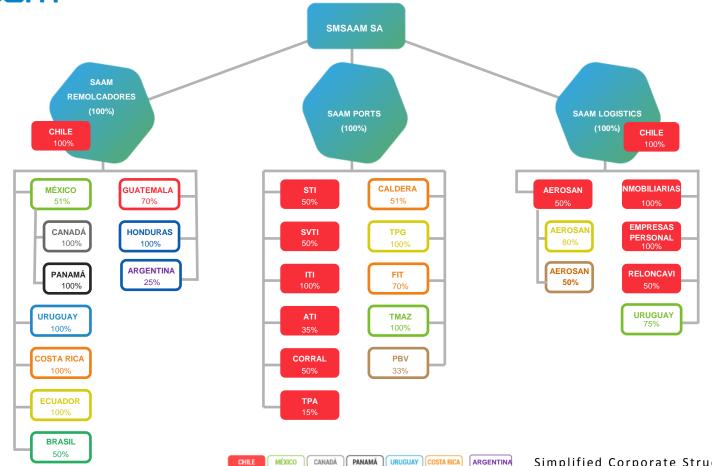
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Home

# Annex 1:CORPORATE REORGANIZATION INTO THREE BUSINESS AREAS



GUATEMALA HUNDURAS

E.E.U.U

COLOMBIA

BRASIL

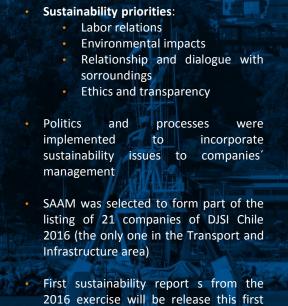


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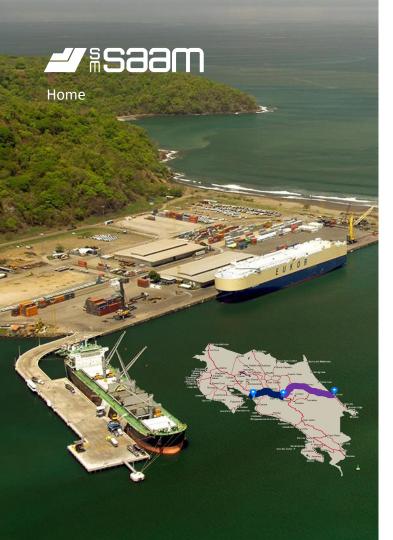
# SUSTAINABILITY TRANSPARENCY AND COMMITMENT







semester of 2017



# NEW PORT: PUERTO CALDERA SAAM ACQUIRED 51% STAKE OF THE SECOND MAJOR PORT IN COSTA RICA



Caldera is located in a strategic location in Costa Rica, given its proximity and good connectivity with the city of San Jose.

### CALDERA PORT HIGHLIGHTS

- Second major port in Costa Rica
- Strategic location (79,5 km from San José)
- Local partners
- Multipurpose Terminal (48% container; 43% bulk; 9% Break Bulk)
- Concession until 2026 (+5/30 years extension option)
- 24 hectares of support area
- 2016 Revenues: US\$55.0 million
- 2016 Tons transferred: 5.5 million







# TERMINAL PORTUARIO GUAYAQUIL: EXPANDED INFRASTRUCTURE





Item	TPG	TPG + Expanded Infrastructure
Dock	1,181 feet	1,574 feet
STS cranes	2	4
RTG cranes	3	8
Support areas	42.9 ac	54.2 ac
Terminal	Container	Multipurpose
LT lease	2056	2056
Capex (2016-2017)		ThUS\$60,000
Personnel	474	639

